

CORPORATE GOVERNANCE

Board of Directors



SULTAN AHMED BIN SULAYEM
GROUP CHAIRMAN AND
CHIEF EXECUTIVE OFFICER

YUVRAJ NARAYAN
GROUP CHIEF
FINANCIAL OFFICER

DATE OF APPOINTMENT

Appointed to the Board as Chairman on 30 May 2007.

Appointed to the Board as Group Chairman and Chief Executive Officer on 8 February 2016.

Served as Group Chief Financial Officer since 2005 and appointed to the Board as an Executive Director on 9 August 2006.

SKILLS AND EXPERIENCE

With a career spanning three decades across a wide range of industries, Sultan Ahmed Bin Sulayem brings a wealth of leadership experience to the Boardroom. In his previous role as Chairman of Dubai World, he established and led diverse businesses; including Nakheel, a real estate and tourism property development firm; and Istithmar World, a major global private equity investment house.

He oversaw the rapid development of the Jebel Ali Free Zone into an unrivalled business park of more than 7,000 companies and pioneered the Dubai Multi Commodities Centre.

As Chairman of DP World, he has been at the forefront of the Company's international expansion, including the \$6.85 billion acquisition of P&O Group. Mr. Bin Sulayem holds a BS in Economics from Temple University, United States.

Mr. Narayan has an extensive senior executive career with more than 23 years' of experience in the ports and international banking sectors. Prior to joining DP World he held executive positions with ANZ Group, as Head of Corporate and Project Finance for South Asia, and Salalah Port Services in Oman, as Chief Financial Officer. He has also served as Non-Executive Director of Istithmar World PJSC and IDFC Securities. As Group Chief Financial Officer of DP World he has been instrumental in ensuring the success of a number of initiatives including the Group's IPO in 2007. He is a qualified Chartered Accountant.

KEY EXTERNAL APPOINTMENTS

Board member of the Dubai Executive Council, the Dubai Economic Council, Non-Executive Director of Hyperloop One.

Non-Executive Director on HDFC International Life and Re Company Limited.

COMMITTEE MEMBERSHIP

Member of the Nominations and Governance Committee.



DEEPAK PAREKH
SENIOR INDEPENDENT
NON-EXECUTIVE DIRECTOR

Appointed to the Board as an Independent Non-Executive Director on 22 March 2011.

Appointed to the Board as a Senior Independent Non-Executive Director on 1 July 2015.

Mr. Parekh has an extensive and highly-commended executive career, including serving on the Boards of several Indian and international corporations. He has been a member of Indian Government-appointed advisory committees and task forces on matters ranging from infrastructure reform to capital markets and financial services. His contributions to business have been recognised on numerous occasions and he was the first international recipient of the Outstanding Achievement Award from the Institute of Chartered Accountants in England and Wales, in 2010.

Non-Executive Chairman of HDFC Ltd, GlaxoSmithkline Pharmaceuticals Ltd, Siemens India, BAE Systems India (Services) Pvt. Limited. Director of Vedanta Resources PLC, and the Indian Hotels Co Ltd.

Chair of the Remuneration Committee and member of the Audit Committee.



NADYA KAMALI
INDEPENDENT
NON-EXECUTIVE DIRECTOR

Appointed to the Board as an Independent Non-Executive Director on 28 April 2016.

Mrs Kamali has over 23 years' experience in information technology, IT governance, compliance and risk management. She has held senior executive positions at Dubai Aluminium Company and Dubai Customs. Mrs. Kamali holds an MBA from American University of Sharjah, a BS Degree in Computer Science from Michigan State University and is a Certified Fraud Examiner. She is also an Alumna of INSEAD Business School.

Chief Executive Officer of Customs World FZE.

Chair of the Audit Committee.

CORPORATE GOVERNANCE

Board of Directors continued



ABDULLA GHOBASH
INDEPENDENT
NON-EXECUTIVE DIRECTOR

MOHAMED AL SUWAIDI
INDEPENDENT
NON-EXECUTIVE DIRECTOR

DATE OF APPOINTMENT

Appointed to the Board as an Independent Non-Executive Director on 28 April 2016.

Appointed to the Board as an Independent Non-Executive Director on 28 April 2016.

SKILLS AND EXPERIENCE

Mr. Ghobash has over 30 years' experience in the international finance and banking industry. He has served on various boards in the region, including Etisalat, Borse Dubai, Nasdaq Dubai and Emaar. He holds a bachelor's degree from UAE University, Executive Management Program from Wharton Business School and banking diploma from Citibank NA in Athens, Greece.

Mr Al Suwaidi has extensive experience working across a diverse range of industries, including agriculture, banking and construction. He holds a number of Executive and Non-Executive positions across the United Arab Emirates. Mr. Al Suwaidi holds a BSc in Business Administration from California Baptist University.

KEY EXTERNAL APPOINTMENTS

Board member of the Dubai International Financial Centre ("DIFC").

Director General of Abu Dhabi Fund for Development, Chairman of Al Ain Farms for Livestock Production, Vice Chairman of Arab Bank for Investment and Foreign Trade, Board member of First Abu Dhabi Bank, Raysut Cement (SAOG), UAE Red Crescent, Center of Food Security of Abu Dhabi, Al Jazira Sport & Cultural Club and Aghtia Group.

COMMITTEE MEMBERSHIP

Member of the Nominations and Governance Committee.

Chair of the Nominations and Governance Committee and member of the Remuneration Committee.



MARK RUSSELL
INDEPENDENT
NON-EXECUTIVE DIRECTOR

Appointed to the Board as an Independent Non-Executive Director on 11 August 2014.

Following an extensive career in corporate finance, including a Partner in the corporate finance departments of KPMG in London and Frankfurt and senior positions at PwC Corporate Finance, Robert Fleming, Lazard Brothers and A.T. Kearney, Mr Russell joined the Shareholder Executive of the UK Government. He was also formerly a Non-Executive Director of Eurostar International Limited.

Chief Executive of UK Government Investments, Non-Executive Director of London and Continental Railways Limited.

Member of the Audit Committee and member of the Remuneration Committee.



ROBERT WOODS
INDEPENDENT
NON-EXECUTIVE DIRECTOR

Appointed to the Board as an Independent Non-Executive Director on 1 January 2014.

Mr Woods has over 40 years' experience in the shipping and port industry. He was formerly the Chief Executive of The Peninsular and Oriental Steam Navigation Company, and a Non-Executive Director of Cathay Pacific Airways, Tilbury Container Services Limited and John Swire & Sons. In 2012, he was appointed President of the Chartered Institute of Shipbrokers and he is an Honorary Captain of the Royal Naval Reserve.

Chairman of P&O Ferries and DP World Southampton.

Member of the Remuneration Committee and member of the Nominations and Governance Committee.